Fighting poverty through enterprise
In 2010, hunger worldwide did not decrease. Almost nobody had heard the FAO ringing the alarm bells. Still, we saw through that year a dreadful repeat of the 2008 «hunger riots», with the same violence and due to situations equally inhuman. Food scarcity even ignited revolutions in some Arab countries. When people starve, conflicts, wars and now revolutions are not far behind. This announces troubled times.

Once again, the causes of these tragedies should be emphasized.

Theoretically, the food supply is globally sufficient. The problem is its distribution. Very bad distribution brings local food shortages, which have sudden and dramatic consequences. Such events arise when harvests are low – either in the country which is hit or worldwide – and when prices soar. More broadly, scarcity and high prices come from numbers of factors: the decline of agricultural production for the local markets along the last few decades in poor countries; climate change, which badly hit several regions in 2010, from Russia to Australia as well as sub-saharian countries; Speculation on international food markets, which scandalously pushes up the prices when various events bring shortage.

The tragic difficulty of access to food for the world's poorest is another equally serious problem. Inequitable access to global public goods – affordable and appropriate food and drinking water in particular – is a plea of our times. With the praiseworthy idea of increasing food production, new “Green revolutions” are planned. This often means a lack of concern for soil conservation and human health, and doors wide open for agribusiness to take the helm, bringing the risk of new disasters.

Do we really want the human and environmental tragedies that we are witnessing today in India to be repeated in Africa?

This is not the path Agrisud is following. We believe in reinvesting in the local production of food which uses methods that are both efficient and human. We believe in agroecology. Along with many others, we are proving that agroecology can be intensive and offer a serious alternative to the noxious models of intensive agriculture, thanks above all to practices which simply build a common sense and, often, on tradition.

As developed by Agrisud, ecology means sustainable farming paying care to the environment and soil fertility, and to the health of the farmer as well as the consumer. It can be highly efficient in economic terms. Agroecology also reduces the farmers’ dependence on these companies who sell seeds, fertilizers, and all sorts of polluting products. It finally contributes to a sustainable human and agricultural development.

2010 was Agrisud's agroecology year. After years of on-site pratice, we published our guide «Agroecology, best practices». It comes from a long process of collecting and capitalizing that we have experienced in about fifteen countries, over nearly twenty years. This guide is welcome by practitioners and by our on-site partners. It has been an opportunity for us to team up with persons such as Pierre Rabhi and Olivier de Schutter - the United Nations Special Rapporteur of the Right to Food -, either enlightened practitioners or supporters of agroecology.

Alongside with many prominent actors, we want to support, and to take action in, the global focus of food sovereignty and agroecology as a response to challenge of feeding the world population through the next decades. This will be the major issue in the coming times.

On-site, Agrisud increased its activities in 2010 with 39 operations run in fifteen countries. In particular, we started projects in Haiti, connected to the post-emergency situation. As a whole, 3,400 new family-size farms has been launched.

At the same time, our training programmes strengthened the professionalism and ability to take action for numerous local associations. We helped 97 of these in five years. We can here pay tribute to our 175 employees, at the headquarters and site, as well as our thirty operational partners.
This year our consolidated budget was up to 4.8 million Euros. 80% of the funds we used came from public entities and 20% from the private funds. As with the previous years, the accounts were balanced.

In 2011, Agrisud is set to overpass the figure of 32,000 family-size farms launched and is getting ready to celebrate its twentieth year of activity.

Yvonnick Huet, our Chief Executive, and I are setting a challenge: that of doubling the number of these new enterprises within five years, which means up to 60,000 family-size farms initiated by Agrisud by 2015. We believe we can take up this challenge thanks to the expertise and enthusiasm of our teams as well as the loyalty of our partners. Thanks in advance to everyone.

Robert Lion, Chairman

An agroecological best practices guide

Almost two years were necessary to identify and set out the good practices built up over a period of almost 20 years by Agrisud in its various fields of operation.

The teams in each country were called upon to pass on their own on-the-ground experiences. Credit for this work is due in particular to a vital core group composed of Sylvain Berton, Elphège Ghestem and Ivonig Caillaud, as well as Leila Berton. To back up the content, Iden Studio brought the essential finishing touches in terms of graphic design.

This guide to “Agroecology, best practices” comes in the form of a compendium of files:
- files on the basics of agroecology: water-soil-plant-landscape interaction.
- files on the main production systems: market gardening, fruit-growing, food crop production and rice-growing systems.
- files on the agroecological practices associated with these systems of production.

These practices are described in both economic, social and environmental aspects.

This research is not exhaustive and will be enriched by contributions from the field on new subjects and by the exchanges to which it will give rise.

The guide is distributed in French and in English in a paper edition and in electronic e-book format, which can be downloaded at www.agrisud.org

In order to facilitate the transfer of these skills on the ground, pedagogical tools have been elaborated using the contents of this guide. They have served as the basis for perfecting a training programme, which is henceforth offered to local NGOs, field technicians and farmers (Cf. page 12).

The production of this guide was actively supported by the Caisse des Dépôts, Veolia Environnement and Club Med.

Two emblematic personalities wrote prefaces for the guide:

Pierre Rabhi, founder of the “Terre et Humanisme” movement, who observes that while rich countries stubbornly persist in an agriculture that cannot produce without destroying, developing countries are caught in a dilemma between insufficiently effective traditional production and modern practices, which are impossible for them to sustain. He asserts that agroecology is the only possible path for the future of food production in general, and that of so-called developing countries in particular.

For his part, Olivier de Schutter, United Nations Special Rapporteur on the Right to Food, asserts that agroecology and the right to food are set to converge and, eventually, to form a natural alliance in order to better guarantee food security in the long term. He cannot accept that, in the face of the challenges facing the food supply, agroecology is not more widely disseminated and that it does not appear at the top of the agricultural programmes of countries that, today, are trying to boost their agriculture.
### Agrisud

**Statement of income data (euros)**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Operating expenses</td>
<td>3 038 851</td>
</tr>
<tr>
<td>Operating income</td>
<td>3 039 102</td>
</tr>
<tr>
<td>Surplus</td>
<td>251</td>
</tr>
</tbody>
</table>

Details available on the website

#### 2010 Expenses

- **Field operations**: 82.7%
- **Identification and preparation of new operations**: 5.5%
- **Overheads**: 11.8%

#### 2010 Revenues

- **European Union**: 58.2%
- **French Ministry of Foreign Affairs**: 4.7%
- **Multilateral agencies**: 5.8%
- **Decentralised cooperation**: 7.1%
- **Local government**: 1.7%
- **Caisse des Dépôts**: 10.7%
- **Various private partners**: 1.8%
- **Un Monde par Tous**: 1.2%
- **Fondation Entreprise et Solidarité**: 3%
- **Veolia Environnement**: 2.3%
- **Club Méditerranée**: 3.3%
- **Low Carbon Fund**: 3.3%

### Agrisud Network

**Statement of income data (euros)**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Operating expenses</td>
<td>4 747 049</td>
</tr>
<tr>
<td>Operating income</td>
<td>4 828 397</td>
</tr>
<tr>
<td>Surplus</td>
<td>81 349</td>
</tr>
</tbody>
</table>

Including the following entities (Institut Gabonais d'Appui au Développement [Gabonese Institute of Development Support], AgriCam, AgriDev, AgriDel etc.)
Since 1992 Agrisud has grown to represent:

- **28,800** very small enterprises including **3,400** in 2010
- **102,000** sustainable jobs including **12,000** in 2010
- **95** southern NGO trained including **20** in 2010
- **272,000** people lifted out of poverty including **32,000** in 2010

In 2010 Agrisud also represented:

- Action in **15 countries** in Africa, Asia, South America/Caribbean, France
- **39** development programmes underway
- **175** employees including 6 in France, **169** in the field (12 expatriates of whom 5 volunteers)
- **30** operational partners in the North and in the South
- **€4.3** million committed to these programmes

- **3,400** very small enterprises launched in 2010
- **175,000** tons of food produced in 2010 by the **28,800** VSEs
- **€38** million net income generated in 2010 by the **28,800** VSEs
- **2,600** tons of carbon sequestred in 2010 by the **28,800** VSEs
- **20** southern NGO trained in agroecological best practices

**Action in 15 countries**

Angola - Brazil - Cambodia - France - Gabon - Haiti - India - Laos - Madagascar - Morocco - Mauritania - Niger - DR Congo - São Tomé and Príncipe - Senegal
Angola

Support for the revival of agricultural activity in Cubal, Benguela Province:
- Projected results: provision of support for 1,000 very small enterprises.
- Financing: EU – European Union, Fondation Entrepris et Solidarité, AGRISUD.
- Project management: AGRISUD.
- Partnerships: AADCC - Associação para o Apoio ao Desenvolvimento Comunitário, France Volontaires.
- Provisional continuation pending.

Support for the post-war socio-professional reintegration of former soldiers and vulnerable groups, Benguela Province:
- Projected results: provision of support for 436 very small enterprises.
- Partnerships: AADC - Associação para o Apoio ao Desenvolvimento Comunitário.

Gabon

Support for the development of peri-urban agriculture in 9 Provinces (PADAP):
- Projected results: provision of support for 920 very small businesses, agroecological experiments.
- Financing: EU – European Union, France Volontaires.
- Project management: AGRISUD.
- Partnerships: IGAD - Institut Gabonais d’Appui au Développement, support from AGRISUD.

Training in agricultural trades (AFOP):
- Projected results: establishment of an agricultural trades training unit.
- Financing: EU – European Union.
- Project management: IGAD - Institut Gabonais d’Appui au Développement, support from AGRISUD.
- Partnerships: IGAD, CENAF - Centre National d’Appui aux Femmes du Gabon.

Support for women in Ouarzazate and Zagora Provinces in the management and development of their very small sheep farming enterprises:
- Projected results: provision of support for 97 women sheep farmers.
- Budget: €8K for 2009-2010.
- Project management: AGRISUD.
- Partnerships: ORMVA Ouarzazate, AMAID, CARI, ADL, France Volontaires.

Support for the establishment of women’s fish and manioc-processing workshops:
- Projected results: provision of training for 75 women in processing techniques, support for setting up workshops.
- Budget: €10K for 2010.
- Project management: IGAD - Institut Gabonais d’Appui au Développement, support from AGRISUD.
- Partnerships: IGAD, CENAF - Centre National d’Appui aux Femmes du Gabon.

Professionalisation of Family Farming in the Oases of Zagora, Tinghir and Ouarzazate Provinces:
- Projected results: support provided for 120 very small agricultural businesses, organisation of sector and access to Accor hotels.
- Budget: €52K for 2010-2012.
- Financing: Accor, MC2 Partenaire / In Extenso, Naturex.
- Project management: AGRISUD.
- Partnerships: Coeur de Palmier, ORMVA Ouarzazate, AMAID Association Marocaine d’Appui aux Initiatives de Développement.

Professionalisation of fruit-growing farms and development of production in the area of Asni, Al Haouz Province:
- Projected results: provision of support for 18 very small agricultural enterprises, organisation of sector and access to the Club Med Marrakech holiday village.
- Budget: €49K for 2010-2011.
- Financing: Club Med, Norsys Foundation.
- Project management: AGRISUD.
- Partnerships: Norsys Foundation, Provincial Department of Agriculture, Tifaouin Development Association, BEM – Bordeaux Management School.

Morocco

Training Programme for the implementation of support programmes in favour of the creation of sustainable very small enterprises:
- Projected results: training courses and development of skills for the implementation of support programmes in favour of the creation of very small enterprises, for the managers of the Mohammed V Foundation for Solidarity and its partner associations.
- Financing: Mohammed V Foundation for Solidarity.
- Project management: AGRISUD.
- Partnerships: Mohammed V Foundation for Solidarity.

Improvement of Agricultural Practices for Oasis Environments in Ouarzazate and Zagora Provinces:
- Projected results: provision of support for 95 very small enterprises.
- Budget: €140K for 2008-2010.
- Financing: Conseil Régional d’Aquitaine, Caisse des dépôts et consignations, MC2 Partenaire / In Extenso, Casablanca Rotary Club, Le Richemont, the ADL - Associations de Développement Local.
- Project management: AGRISUD.
- Partnerships: ORMVA Ouarzazate, AMAID, CARI, ADL, France Volontaires.

Support for the post-war socio-professional reintegration of former soldiers and vulnerable groups, Benguela Province:
- Projected results: provision of support for 1,000 very small enterprises.
- Financing: EU – European Union, Fondation Entrepris et Solidarité, AGRISUD.
- Project management: AGRISUD.
- Partnerships: AADCC - Associação para o Apoio ao Desenvolvimento Comunitário, France Volontaires.
Assessment of the carbon footprint of the Itasy project farming models:

- Projected results: measurement of environmental impact from the point of view of the proposed farming models’ carbon footprints.
- Project management: AGRISUD.
- Partnerships: IRD - Institut de Recherche pour le Développement, LRI-Laboratoire des RadioIsotopes de l’Université d’Antananarivo.
- Financing: ESF – Eau sans Frontières, Fondation Entreprise et Solidarité, AGRISUD.
- Partnerships: France Volontaires, EAN - Entreprendre Au Niger, AGRISUD.
- Project management: AGRISUD.
- Budget: €16K for 2010-2011.
- Financing: Veolia Environnement.
- Project management: AGRISUD.
- Partnerships: 3 municipalities of Fiftama and Antananarivo city council.
- Financing: Veolia Environnement Foundation, AGRISUD.
- Budget: €1,522K for 2010-2011.
- Project management: AGRISUD.
- Partnerships: CRAFOD, AGRIDEV, France Volontaires.
- Financing: EU – European Union, CRF.
- Project management: AGRISUD.
- Partnerships: CRF, CRM - Coopérative des associations Payans, CAVTK, AGRIDEV, France Volontaires.
- Project management: AGRISUD.
- Financing: Conseil Régional d'Aquitaine, Fondation Entreprise et Solidarité, IFAD - International Fund for Agricultural Development / PARECAM, AGRISUD.
- Project management: AGRISUD.
- Partnerships: AMADESE - Association Malagasy pour le Développement Economique, Social et Environnemental, Ildosana.
- Financing: Conseil Régional d'Aquitaine, Federation, AGRISUD.
- Budget: €2,676K for 2010-2014.
- Project management: AGRISUD.
- Partnerships: CRAFOD - Centre Régional d’Appui et de Formation pour le Développement, CAVTK, AGRIDEV, France Volontaires.
- Project management: AGRISUD.
- Partnerships: SYDIP - Syndicat de Défense des Intérêts des Paysans, CAVTK, AGRIDEV, France Volontaires.
- Budget: €1,350K for 2010-2011.
- Project management: AGRISUD.
- Partnerships: CRAFOD - Centre Régional d'Appui et de Formation pour le Développement, CAVTK, AGRIDEV, France Volontaires.
- Financing: EU – European Union, VVV - Villages et Villes à Vivre, France Volontaires.
- Project management: AGRISUD.
- Partnerships: SYDIP - Syndicat de Défense des Intérêts des Paysans, CAVTK, AGRIDEV, France Volontaires.
- Project management: AGRISUD.
- Partnerships: SYDIP - Syndicat de Défense des Intérêts des Paysans, CAVTK, AGRIDEV, France Volontaires.
- Financing: EU – European Union, Dinandis, AGRISUD.
- Project management: AGRISUD.
- Partnerships: CRAFOD - Centre Régional d’Appui et de Formation pour le Développement, CAVTK, AGRIDEV, France Volontaires.
- Financing: EU – European Union, CRF, veolia environnement.
- Project management: AGRISUD.
- Partnerships: CRF, CRM - Croissant Rouge Mauritanien.
- Financing: Conseil Régional d'Aquitaine, Federation, AGRISUD.
- Budget: €1,889K for 2009-2013.
- Project management: AGRISUD.
- Partnerships: CRAFOD, AGRIDEV, France Volontaires.
- Financing: EU – European Union, VVV - Villages et Villes à Vivre, France Volontaires, other sources of financing to be called upon.
- Project management: AGRISUD.
- Partnerships: SYDIP - Syndicat de Défense des Intérêts des Paysans, CAVTK, AGRIDEV, France Volontaires.
- Project management: AGRISUD.
- Partnerships: CRAFOD, AGRIDEV, France Volontaires.
- Financing: French Embassy, CAPM - Coopérative des associations de pêcheurs de Muanda, Perenco, AGRISUD.
- Project management: AGRISUD.
- Partnerships: SYDIP - Syndicat de Défense des Intérêts des Paysans, CAVTK, AGRIDEV, France Volontaires.
- Budget: €2,676K for 2010-2014.
- Project management: AGRISUD.
- Partnerships: CRAFOD - Centre Régional d’Appui et de Formation pour le Développement, CAVTK, AGRIDEV, France Volontaires.
- Financing: EU – European Union, VVV - Villages et Villes à Vivre, France Volontaires, other sources of financing to be called upon.
- Project management: AGRISUD.
- Partnerships: CRAFOD, AGRIDEV, France Volontaires.
- Budget: €1,350K for 2010-2011.
- Project management: AGRISUD.
- Partnerships: CRAFOD, AGRIDEV, France Volontaires.
- Project management: AGRISUD.
- Partnerships: SYDIP - Syndicat de Défense des Intérêts des Paysans, CAVTK, AGRIDEV, France Volontaires.
- Budget: €1,350K for 2010-2011.
- Project management: AGRISUD.
- Partnerships: CRAFOD, AGRIDEV, France Volontaires.
- Financing: EU – European Union, VVV - Villages et Villes à Vivre, France Volontaires, other sources of financing to be called upon.
- Project management: AGRISUD.
- Partnerships: SYDIP - Syndicat de Défense des Intérêts des Paysans, CAVTK, AGRIDEV, France Volontaires.
- Project management: AGRISUD.
- Partnerships: CRAFOD, AGRIDEV, France Volontaires.
- Financing: French Embassy, CAPM - Coopérative des associations de pêcheurs de Muanda, Perenco, AGRISUD.
- Project management: AGRISUD.
- Partnerships: SYDIP - Syndicat de Défense des Intérêts des Paysans, CAVTK, AGRIDEV, France Volontaires.
- Budget: €2,676K for 2010-2014.
- Project management: AGRISUD.
- Partnerships: SYDIP - Syndicat de Défense des Intérêts des Paysans, CAVTK, AGRIDEV, France Volontaires.
- Financing: EU – European Union, Dinandis, AGRISUD.
- Project management: AGRISUD.
- Partnerships: CRAFOD - Centre Régional d’Appui et de Formation pour le Développement, CAVTK, AGRIDEV, France Volontaires.
São Tomé and Príncipe

**Professionalisation of the organic and fair trade pepper and spices sectors:**
- Projected results: provision of support for 400 very small pepper and spices enterprises, organisation of export sector.
- Project management: PAPAPPA, AGRISUD and support from Hom&Ter.
- Partnerships: Hom & Ter, PAPAPPA - Programme d'Appui Participatif à l'Agriculture familiale et à la Pêche Artisanale.

---

**Senegal**

**Consolidation of the local fresh product supply sectors for Club Med at Cap Skirring:**
- Projected results: Provision of support for 60 very small market gardening enterprises, organisation of sector and access to the Club Med holiday village.
- Financing: Club Med.
- Project management: AGRISUD.
- Partnerships: JAPPOO Développement, CPAS - Centre de Promotion Agricole et Sociale de Diembering, BEM – Bordeaux Management School.

---

**Brazil**

**Revitalisation of the local supply of agricultural produce for the Club Med at Rio das Pedras:**
- Projected results: provision of support for 40 very small agricultural enterprises, organisation of sector and access to the Club Med holiday village.
- Budget: €30K for 2009-2011.
- Financing: Club Med.
- Project management: AGRISUD.
- Partnerships: Be-linked, Abio, Rede Ecológica.

---

**Revitalisation of the local supply of food products for the Accor group hotels in Rio de Janeiro:**
- Projected results: support provided for 40 very small agricultural businesses, organisation of sector and access to the Accor-Ibis hotels.
- Budget: €30K for 2009-2011.
- Financing: Accor-Ibis.
- Project management: AGRISUD.
- Partnerships: Be-linked, Abio, Rede Ecológica.

---

**Haiti**

**Food security and the fight against poverty in Northern Haiti:**
- Projected results: provision of support for 820 very small agricultural enterprises.
- Budget: €1,026K for 2010-2013.
- Financing: Conseil Régional d'Aquitaine, MAE - Ministère français des Affaires Etrangères, AGRISUD.
- Project management: AGRISUD.
- Partnership: Vétérimed.

---

**Food security and the fight against poverty in the Les Cayes area:**
- Projected results: support provided for 50 very small agricultural enterprises, renovation of a farming area.
- Budget: €30K for 2010-2011.
- Financing: ESF - Eau Sans Frontières, CJD – Centre des Jeunes Dirigeants, AGRISUD.
- Project management: AGRISUD.

---

**Training programme for the dissemination of agroecological practices:**
- Projected results: provision of training in good agroecological practices for 11 organisations in Senegal, Guinea, Morocco, Niger and Mauritania.
- Budget: €30K for 2010.
- Financing: Veolia Environnement.
- Project management: AGRISUD.
Cambodia

Provision of support for the agricultural development of Phnom Prasat, Banteay Meanchey Province:
- Projected results: provision of support for 70 very small agricultural enterprises, transfer of good agroecological practices.
- Financing: the Laiterie de Saint Denis de l'Hôtel Dairy.
- Project management: AGRISUD
- Partnerships: AGRICAM, France Volontaires.

Development of the local produce sectors supplying the tourism sector, Siem Reap and Kandal Provinces:
- Projected results: provision of support for 210 very small agricultural businesses, access to Accor hotels.
- Financing: Accor.
- Project management: AGRISUD.
- Partnerships: AGRICAM, France Volontaires.

Creation of very small agricultural enterprises in Preah Net Preah, Banteay Meanchey Province:
- Projected results: provision of support for 482 very small agricultural enterprises.
- Budget: €75K for 2004-2010.
- Financing: AER - Aide à l’Enfant Réfugié.
- Project management: AGRICAM, support from AGRISUD.
- Partnerships: AGRICAM, France Volontaires.

Professionalisation of the Peri-Urban farming of Phnom Penh – Prek Talay, Kandal Province:
- Projected results: provision of support for 120 very small agricultural enterprises.
- Budget: €52K for 2010-2012.
- Financing: Conseil Régional d’Aquitaine, Accor, AGRISUD.
- Project management: AGRISUD.
- Partnerships: AGRICAM, France Volontaires.
- Consolidation of local AGRICAM NGO.
- Projected results: consolidation of project management capacities.
- Partnership: France Volontaires.

Laos

Food security for women and poor families of the Viengkham District, Luang Prabang Province:
- Projected results: provision of support for 508 very small agricultural enterprises in 25 villages, provision of water supplies for 10 villages.
- Financing: EU – European Union, MAE - Ministère français des Affaires Etrangères / France Volontaires, AGRISUD.
- Project management: AGRISUD.
- Partnerships: PAFO-Viengkham, LWU - Lao Women’s Union, France Volontaires.

France

Putting the Food Bank’s unsold items to good use through the creation of very small processing enterprises:
- Projected results: study-action for modelling the very small processing enterprise.
- Budget: €32K for 2010.
- Financing: Fondation Entreprise et Solidarité.
- Project management: AGRISUD.
- Partnerships: BABG - Banque Alimentaire Bordeaux en Gironde, CSBN - Centre Social de Bordeaux-Nord, BEM - Bordeaux Management School.

India

Diversification of agricultural production and provision of support for the producers of aromatic herbs and spices of Sahaspur block, Dehradun:
- Projected results: Support provided for 170 very small agricultural enterprises and a distillation workshop.
- Budget: €23K for 2010-2011.
- Project management: AGRISUD.
- Partnership: HARC - Himalayan Action Research Center.
Benin - Ivory Coast

Development of the know-how of local authorities with regard to the development of unhealthy areas liable to flooding in Abidjan and Cotonou:

- Projected results: development of local authorities’ skills in the concerted management of urban zones that are unhealthy and liable to flooding, through the creation of green and agricultural areas.
- Project management: Mairie de Paris, support from AGRISUD.
- Partners: Mairie de Cotonou, Abidjan administrative district, UVICOCI, University des Collectivises, France Volontaires.

Gaban

Gabon Development and Agricultural Investment Programme - PRODIAG:

- Projected results: provision of support for 2,200 very small agricultural businesses, agroecological experiments.
- Budget: €20,000K for 2011-2016.
- Financing: Gabonese State, AFD – Agence Française de Développement.
- Project management: IGAD - Institut Gabonais d’Appui au Développement, support from AGRISUD.
- Partnership: CIRAD - Centre de Coopération Internationale en Recherche Agronomique pour le Développement.

Agricultural project in the area of Mandji, Ngounié Province.

- Projected results: protection of forest areas and pioneering agricultural fronts by agroecological and settled systems of production.
- Budget: €15K in 2011.
- Project management: IGAD-Institut Gabonais d’Appui au Développement, support from AGRISUD.
- Partnership: WWF.

Sustainable development project in Awoun, Gabon

- Projected results: 8 very small market-gardening enterprises, 2 manioc-processing workshops.
- Financing: Shell Gabon SA.
- Project management: IGAD - Institut Gabonais d’Appui au Développement, support from AGRISUD.
- Partnership: Shell Foundation.

Coucal - Azendjé development project

- Projected results: 3 manioc-processing workshops.
- Financing: Total Gabon.
- Project management: IGAD - Institut Gabonais d’Appui au Développement, support from AGRISUD.
- Partnership: Total Gabon.

Niger

Access to drinking water for marginalised inhabitants, through support for the development of very small businesses on the periphery of Dosso:

- Projected results: support provided for 16 very small agricultural businesses in two developed areas.
- Budget: €50K for 2011.
- Financing: Veolia Environnement.
- Project management: AGRISUD.

Madagascar

Professionalisation of peri-urban farming and sustainable development in Antananarivo:

- Projected results: provision of support for 80 very small agricultural enterprises.
- Financing: AFD – Agence Française de Développement, GoodPlanet, Conseil Régional d’Aquitaine.
- Project management: GoodPlanet, AGRISUD.
- Partnerships: the inter-municipal association of Fiftama and Antananarivo city council, CTHA- Centre Technique Horticole d’Antananarivo.

Forestry and Agroforestry run by small farmers in 6 communities of the Itasy Region:

- Projected results: provision of support for 1,200 very small agricultural enterprises, assessment of carbon footprint.
- Budget: €900K for 2010-2014.
- Financing: AFD – Agence Française de Développement, GoodPlanet, Conseil Régional d’Aquitaine.
- Project management: GoodPlanet, AGRISUD.
- Partnerships: GoodPlanet, AMADESE - Association MAlagasy pour le Développement Economique, Social et Environnemental, LRI-Laboratoire des Radiosotopes de l’Université d’Antananarivo, IOGA - Institut et Observatoire de Géophysique d’Antananarivo.

Training programmes for the dissemination of agroecological practices:

- Projected results: 20 Malagasy organisations trained in good agroecological practices.
- Project management: AGRISUD.
- Partnerships: AMADESE, CITE.
France

Putting the Food Bank's unsold items to good use through the creation of very small processing enterprises:

- Projected results: 1 food-processing workshop set up, 5 very small processing enterprises created.
- Budget: €80K for 2011.
- Financing: Fondation Entreprise et Solidarité, Fondation Caritas.
- Project management: BABG - Banque Alimentaire Bordeaux en Gironde, AGRISUD.
- Partnerships: BABG - Banque Alimentaire Bordeaux en Gironde, CSBN - Centre Social de Bordeaux-Nord, BEM - Bordeaux Management School.

DR Congo

Training programmes for the dissemination of agroecological practices:

- Projected results: Congolese organisations trained in good agroecological practices.
- Budget: €22K for 2011.
- Project management: AGRISUD.

Provision of support for sustainable development of agricultural businesses and sectors in the Bas-fleuve district of Bas-Congo:

- Projected results: provision of support for 1,500 very small agricultural enterprises, revitalisation of sectors.
- Financing: consultation in progress (EU co-financing on call for proposals).
- Project management: AGRISUD.
- Partnerships: CRAFOD - Centre Régional d'Appui et de Formation pour le Développement, AGRIDEV, France Volontaires.

Participative laying out of rice-growing field boundaries of Kinshasa, Tshwenge valley:

- Projected results: consolidation of 75 women market gardeners and rice growers and 450 rice-growing farms.
- Project management: AGRIDEV, support from AGRISUD.
- Partnership: AGRIDEV, AFRIKI.

Haiti

Training programme for the dissemination of agroecological practices:

- Projected results: 14 Haitian organisations trained in good agroecological practices.
- Budget: €22K for 2011.
- Project management: AGRISUD.
- Partnership: Vétérimed.

Cambodia

Diversification of peri-urban agriculture and fight against malnutrition in Siem Reap:

- Projected results: provision of support for 320 very small agricultural enterprises, creation of 1 spirulina production unit.
- Financing: Conseil Général des Hauts-de-Seine, Antenna Technologies, France Volontaires.
- Project management: AGRISUD.
- Partnerships: AGRICAM, Antenna Technologies, France Volontaires.

Training programme for the dissemination of agroecological practices:

- Projected results: 20 Cambodian organisations trained in good agroecological practices.
- Budget: £15K for 2011.
- Financing: to be identified.
- Project management: AGRISUD.
- Partnerships: AGRICAM, France Volontaires.

India

Support for the promotion of organic aromatic herbs and spices sectors in two mountain valleys in Chamoli, Uttarakhand:

- Projected results: support provided for 150 producers (85 % women) in the diversification of crops with aromatic herbs and spices, processing through distillation and organic classification.
- Financing: research in progress.
- Project management: AGRISUD.
- Partnership: HARC - Himalayan Action Research Center.
In order to improve the quality of its actions with local inhabitants, AGRISUD works to consolidate local organisations’ skills (NGOs, associations, professional groups, and AGRISUD project teams) thanks to its “training programmes”.

A first training course, based on the transfer of know-how that is useful for the implementation of sustainable development programmes focusing on very small enterprises, has made it possible to consolidate 75 organisations in the South and in the North, with regard to their ability to:

- carry out diagnoses and draft action proposals supporting the development of very small enterprises;
- implement support projects for very small enterprises;
- take part in assessing, capitalising on and communicating skills.

From the “Agroecology, best practices” guide, published by Agrisud in 2010, a second training programme has been put together in order to facilitate the assimilation of these agroecological practices. It is based on the transfer of methods and skills for:

- understanding agroecology and its economic, social and environmental aspects;
- understanding the principles of agro-system management (soil, water, plants, animals and countryside);
- analysing situations for action and identifying suitable agroecological practices;
- gaining the capacity to disseminate identified practices (technical mastery and pedagogical methods).

2 agroecology training course programmes in 2010

In DR Congo, from 8th to 13th November in Kimpese (Province of Bas-Congo), 17 participants from 11 Congolese organisations:

- ADEC - Action pour le Développement Communautaire
- AGRIDEV - Association congolaise d’appui au développement
- APEFE - Association Pour l’Educatiion et la Formation à l’Etranger
- CAVTK - Centre Agronomique et Vétérinaire Tropical de Kinshasa
- CRAFOD - Centre Régional d’Appui et de Formation pour le Développement
- Inspectorate of Agriculture, Fisheries and Stockbreeding, Songololo administrative territory / Bas-Congo
- UGMK - Union des Groupements Marâchers de Kimwenza
- PANA-ASA / INERA Gimbi
- VVV - Village et Ville à Vivre
- AGRISUD Nord-Kivu
- AGRISUD Bas-Congo

In Senegal, from 12th to 18th December in Cap Skirring (Basse-Casamance), 19 participants from 12 North and West African organisations:

- AGRIDEL - Agriculture et Développement Local - (Niger)
- AJIRA - Association Jeunes Immigrés pour le Retour en Afrique (Senegal)
- Association Cœur de Palmier pour le développement rural (Morocco)
- ANG - Association Normandie Guinée (Guinea)
- ORMVAO - Office Régional de Mise en Valeur Agricole de Ouargzazate (Morocco)
- CPAS - Centre de Promotion Agricole et Sociale (Senegal)
- CRF - Croix Rouge Française (Mauritania)
- Jardins d’Afrique (Senegal)
- JAPPOO Développement (Senegal)
- Norsys Foundation (Morocco)
- SOS Environnement (Senegal)
- Veolia Environnement (Senegal)

These two courses were implemented thanks to the financial support of Veolia Environnement

The 97 organisations network trained since 2004

![Map showing the locations of the organisations trained](image-url)
Organisations – NGOs in the South

- AADC - Associação para o Apoio ao Desenvolvimento Comunitário (Angola)
- AAESMC – Associação Angolana dos Educadores Sociais Moral e Cívica (Angola)
- ABIO (Brazil)
- ACBF - The African Capacity Building Foundation
- ADA - Agricultural Development Action (Cambodia)
- ADAPPA - Associação para o desenvolvimento agrícola (São Tomé and Príncipe)
- ADDA - Agriculture Development Denmark Asia (Cambodia)
- ADTAE - Association pour le Développement Communautaire (DR Congo)
- AER - Aide à l’Enfant Réfugié (Cambodia)
- AGRICAM - (Cameroon)
- AGRIDEV - Agriculture et Développement Local (Niger)
- AGRIM - Association congolaise d’appui au développement (Congo)
- AFRIKI - Association pour le Développement de l’Environnement de Chefchaouen
- AJIRA - Association Jeunes Immigrés pour le Retour en Afrique (Senegal)
- Allowanou Tognon (Benin)
- AMADESE - Association Malagasy Développement Économique, Social et Environnemental (Madagascar)
- AMAID - Association Marocaine d’Appui aux Initiatives de Développement (Morocco)
- ANAE - Association Nationale d’Action Environnementale (Madagascar)
- ANGS - Association Normandie-Guinée (Guinea)
- ARDSA - Associação açauco para o Desenvolvimento Social e Ambiental (Angola)
- ASA – Ankohonana Sahirana Avenir (Madagascar)
- Association Horizon (Morocco)
- Associação Horizonte (Angola)
- Associação Kwatok Aid (Angola)
- Association Agoliz pour le développement - Rabat Salé, Témara (Morocco)
- Association Cap Jeunes Casablanca (Morocco)
- Association Espace vie d’Aide aux enfants handicapés - Rabat (Morocco)
- ALCS - Association de lutte contre le SIDA - Rabat (Morocco)
- Association Ilish pour le développement - Agadir (Morocco)
- Association Initiative de Développement rural - Kenitra (Morocco)
- Association Talasemtane pour le développement et l’environnement de Chefchaouen (Morocco)
- Association Tananamadio (Madagascar)
- Association Tarik Ben Zaid pour le développement (Morocco)
- Association Tichka pour le développement - Ouarzazate (Morocco)
- Association Tifaouin pour le Développement (Morocco)
- ATS - Association Tefsaina (Madagascar)
- AVAPAS - Association Vulgarisation et Appui Producteurs Agroécolosites du Sahel (Burkina Faso)
- AVSF-Cambodge (Cambodia)
- CARE Madagascar (Madagascar)
- CARE Niger (Niger)
- CAVTK - Centre Agronomique et Vétérinaire Tropical de Kinshasa (DR Congo)
- CIFACE – Centre d’Information, Formation, Animation, Communication et Éducation (Madagascar)
- CITE - Centre d’Information Technique et Economique (Madagascar)
- Cœur de Palmier (Morocco)
- Collectif des associations Tiznit - Choukait Ait Baha (Morocco)
- Conseil régional des riziculteurs du Mono et du Couflo (Benin)
- CPAM - Coopérative des Associations de Pêcheurs de Moanda (Congo)
- CPAS - Centre de Promotion Agricole et Sociale Diembering (Senegal)
- CRAFOD - Centre Régional d’Appui et de Formation pour le Développement (DR Congo)
- CRM - Croissant Rouge Mauritanien (Mauritania)
- CTHA - Centre Technique Horticole d’Antananarivo (Madagascar)
- EAN - Entreprendre au Niger (Niger)
- Mohammed V Foundation for Solidarity (Morocco)
- Fédération des Coopératives Marachères du Niger (Niger)
- Fondation ARDI pour le micro-crédit - Rabat et Khemisset (Morocco)
- GIPA – Groupeement InterProfession des Artsisans (Cameroon)
- HARC - Himalayan Action Research Centre (India)
- JAPPOO Développement (Senegal)
- Jardins d’Afrique (Senegal)
- IGAD - Institut Gabonais d’Appui au Développement (Gabon)
- Ilofosana (Madagascar)
- IMT - Institut Malien de Technologie (Mali)
- LWU - Lao Women’s Union (Laos)
- MPE - Malagasy Professionnels de l’Elevage (Madagascar)
- OPPESH - Organisation des Planteurs et Pêcheurs du Sud d’Haiti (Haiti)
- ORMVAO – Office Régional de Mise en Valeur Agricole de Ouarzazate (Morocco)
- PADME – Promotion et Développement des Micro-entreprises (Benin)
- PAFO – Provincial Agriculture and Forestry Office - Luang Prabang (Laos)
- PAPAFAA - Programme d’Appui Participatif Agriculture familiale et Pêche Artisanale (São Tomé and Principe)
- PVTV - PromViehear Thor (Cambodia)
- RAHDO - Rural Animal Health Development Organisation (Cambodia)
- RAIL-Niger - Réseau d’Appui aux Initiatives Locales (Niger)
- READA - Rural Economic and Agriculture Development Agency (Senegal)
- Saboras (Cambodia)
- SARF - Support Association for Rural Farmer (Cambodia)
- SOS Environnement (Senegal)
- SUSTAIN - Sustainable Agricultural Development Foundation (Sri Lanka)
- SYDIP - Syndicat de Défense des Intérêts des Paysans (DR Congo)
- Terre et Humanisme Maroc (Morocco)
- UG MK – Union des Groupements Marachers de Kimwensa (DR Congo)
- Vitermed (Haiti)
- VVV – Villages et Villages à Vivre (DR Congo)
- VSG - Village Support Group (Cambodia)
- World Promus (Gabon)
- Xuan-Printemps (Vietnam)

www.agrisud.org
Organisations - NGOs in the North

- ACF - Action Contre la Faim
- AVSF - Agronomes et Vétérinaires Sans Frontières
- BABG - Banque Alimentaire Bordeaux et Gironde
- Be-linked
- CARE France
- CARI - Centre d’Action et de Réalisations Internationales
- CSBN - Centre Social de Bordeaux-Nord
- Cités-Unies France
- French Red Cross
- ESF - Eau Sans Frontière / Rotary Clubs
- France Volontaires
- Handicap International
- Intelligence Verte
- Médecins du Monde
- Mouvement Colibri
- Partenaire Insertion
- Pro-Natura
- Renaitre International
- Solidarité Bordeaux-Chiapas
- SOS-Sahel
- Terre et Humanisme
- WWF France

Solidarity networks

- CFSI - Comité Français pour la Solidarité Internationale
- Coordination Sud
- Inter-réseaux Développement rural
- RADSIS Aquitaine

Training and Research

- AgroParisTech
- BEM - Bordeaux Ecole de Management
- CHEDD - Collège des Hautes Études de l’Environnement et du Développement Durable
- CIRAD - Centre International de Recherche Agronomique pour le Développement
- GHI - Global Horticulture Initiative
- Montpellier SupAgro / IRC - Institut des Régions Chaudes
- ENSAT – Ecole Nationale Supérieure Agronomique de Toulouse
- HEC – Ecole des Hautes Études Commerciales de Paris
- ICRA – Centre International pour la Recherche Agricole orientée vers le Développement
- INSEAD – Institut Européen d’Administration des Affaires
- IRD - Institut de Recherche pour le Développement
- ISTOM – Institut Supérieur des Sciences et Techniques d’Outre-Mer
- Sciences-Po Paris

Institutions

- AFD - Agence Française de Développement
- IFAD - International Fund for Agricultural Development
- UNHCR - United Nations High Commissioner for Refugees
- INDH - Initiative Nationale de Développement Humain du Maroc
- JICA - Japan International Cooperation Agency
- MAE - Ministère français des Affaires Etrangères
- FAO - Food and Agriculture Organization of the United Nations
- UNDP - United Nations Development Programme
- EU - European Union

Local and regional authorities

- Conseil Général des Hauts-de-Seine
- Conseil Général de l’Hérault
- Conseil Régional d’Aquitaine
- Conseil Régional d’Ille-de-France
- Communauté Urbaine d’Antananarivo (Madagascar)
- Département du Nord (Haiti)
- District d’Abidjan (Côte d’Ivoire)
- FIFTAMA inter-municipal association (Madagascar)
- Cotonou city council (Bénin)
- Paris city council (France)

Businesses

- Accor/Ibis
- Atout RH
- Biochem
- BNP-Paribas (carbon fund)
- CDC - Caisse des Dépôts
- CJD - Centre des Jeunes Dirigeants
- Club Med (Club Méditerranée)
- Hom&Ter Développement
- Houot Agencement
- Kosan Engineering
- LSDH - Laiterie de Saint Denis de l’Hôtel
- MC2 Partenaire / In extenso
- Total Gabon
- Veolia Environnement

Foundations

- Alliance pour l’environnement Foundation (Maroc)
- Entreprise et Solidarité Foundation
- Caritas Foundation
- The Fondation de France
- CJD – Centre des Jeunes Dirigeants
- GoodPlanet Foundation
- Naturex Foundation
- Norsys Foundation (Maroc)
- ProVictimis Foundation
- Rotary International Foundation
- Un Monde par Tous Foundation
- Veolia Environnement Foundation
## Board of Directors

**Chair**
- **Robert Lion**, Finance General Inspector; former general manager of the Caisse des dépôts

**Secretary**
- **Geneviève Ferone**, Sustainable Development director, Veolia Environment Group

**Treasurer**
- **Frédéric Pascal**, Member of the French Economic and Social Council

**Board Members**
- **Fatima-Zohra Akalay**, chair of the Moroccan association AMAID
- **Sylvain Breuzard**, corporate executive, former chair of the Centre des Jeunes Dirigeants
- **Nathalie Delapalme**, Finance General Inspector
- **Marc Gastambide**, agronomist, director of the French regional parks federation
- **Jacques Godfrain**, former French Minister for Cooperation
- **Laurence Harribey**, Mayor of Noaillan, professor at Bordeaux School of Management
- **Stéphane Hessel**, French Ambassador
- **Charles Josselin**, former French Minister for Cooperation, chair of Cités Unies France (association of French cities)
- **Emmanuel Vasseneix**, corporate executive
- **Stéphane Voisin**, head of Sustainable Investment Research, CA Cheuvreux

**Observer**
- **Laurent Vigier**, director, European and International Affairs Services, Caisse des dépôts

## Executive management

**Director General**
- **Yvonnick Huet**, agronomist, INP-ENSAT Toulouse, France

**Financial Director**
- **Raphaël Vinchent**, agronomist, Gembloux FUSAGx, Belgium

**Director of operations**
- **Sylvain Berton**, agronomist, IRC Montpellier, France

## Fieldwork teams and contact

### Angola
- **Arnaldo Almeida e Souza**, Rua Rui de Sousa nº 17, 1º Andar, Luanda (244) 923 50 10 51 / aalmeida@agrisud.org

### Brazil
- **Pauline Grosso**, Casa da Gente, Rua Gonçalves Fontes, nº 33 / 401, Santa Teresa, Rio de Janeiro / (55) (21) 2232 2634
  yhuet@agrisud.org

### Cambodia
- **Julie Logel**, 408, Groupe 1, village de Krouch, commune de Sway Dang Knm, Siem Reap / (855) 77 256 084 / jlogel@agrisud.org

### Gabon
- **Christian Renardet**, IGAD, PK8, BP 20423, Libreville / (241) 07 28 36 38
  crenardet@agrisud.org

### Haiti
- **Ivonig Caillaud**, Centre de Limonade, Cap-Haïtien / (509) 31 07 46 43
  icailaud@agrisud.org

### India
- **S/c HARC - Himalayan Action Research Center**, Dehra Dun - Uttarakhand / sberton@agrisud.org

### Laos
- **Claire Kieffer**, Route n 1 Muang Viengkham, Luang Prabang Province / (856) 203 864 175 / ckieffer@agrisud.org

### Madagascar
- **Sylvain Deffontaines**, Lot VA26NA, Tsiadana BP 6028 Ambanidia 101 Antananarivo / (261) 32 02 76 512 / sdeffontaines@agrisud.org

### Morocco
- **Elphège Ghestem**, Cité Ibn Sina, Immeuble 25 Appart 9, 10 090 Rabat Agdal / (212) 0676 42 41 13 / eghestem@agrisud.org

### Mauritania
- **S/c Croix-Rouge Française en Mauritanie**, BP 2074 Nouakchott 510 rue 23-72 llot C / +33(0) 971 539 106 / sberton@agrisud.org

### Niger
- **Hamidou Goubakoye**, BP 11468 Niamey / (227) 96 42 34 30
  hgoubakoye@agrisud.org

### DR Congo
- **Cédric Armien**, C/O Bureaux du Crafod, Kimpese, Province du Bas-Congo / (243) 997 231 182 / carmien@agrisud.org

### Sào Tomé and Príncipe
- **Josiane Falla**, C/O Projet PADDFA Nord-Kivu C/O SYDIP 25/27 Avenue Walikale Quartie Kinemi, Butembo, Province du Nord-Kivu / (239) 994 362 218 / jfalla@agrisud.org

### São Tomé and Príncipe
- **Sylvain Deffontaines**, Lot VA26NA, Tsiadana BP 6028 Ambanidia 101 Antananarivo / (261) 32 02 76 512 / sdeffontaines@agrisud.org

### Senegal
- **Ivonig Caillaud**, Centre de Limonade, Cap-Haïtien / (509) 31 07 46 43
  icailaud@agrisud.org

### Senegal
- **Elphège Ghestem**, (212) 0676 42 41 13 / eghestem@agrisud.org
Photo credits
Photo front cover: Itasy Project in Madagascar.
Photo outside back cover: Viengkham Project in Laos.
All of the illustration photographs were taken on Agrisud sites.

Graphic design and page layout
by iden studio

Contacts France

Head office
48, Rue de la Sablière, 33500 Libourne, France
Tel/Fax : +33 (0)5 57 25 17 06

Paris Office
195, Bd Saint-Germain, 75007 Paris, France
Tel : +33 (0)1 58 50 41 63 - Fax : +33 (0)1 58 50 03 19

Website
www.agrisud.org

E-mail
agrisud@agrisud.org